employer brand research 2019





country report austria.



human forward.

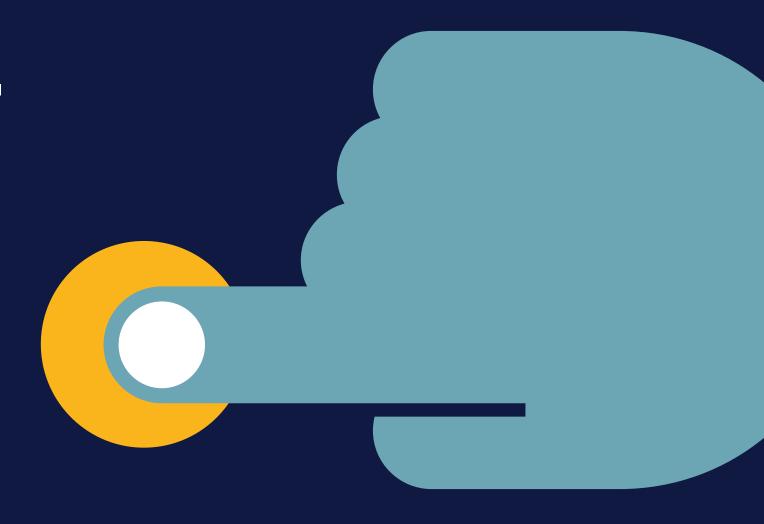
contents.

- 1 introduction
- 2 country results
- 3 sector insights
- 4 top employers
- 5 deep dive
- 6 methodology





introduction.





why employer branding matters.



Companies with positive brands get twice as many applications as companies with negative brands, and they spend less money on employees.1

50%

of candidates say they wouldn't work for a company with a bad reputation – even with a pay increase.1

96%

agree that alignment of personal values with a company's culture is a key factor in their satisfaction working there.3

80%

of workforce leaders agree that a strong employer brand has a significant impact on their ability to hire great workforce.² As people work for cultures, not companies, their perception of you as an employer is of paramount importance. Both recruiters and candidates cite company culture as one of the most important determinants in employer choice. Also, if your culture is transparent: candidates actively research the culture of companies to understand if they'll fit. If candidates see positive employee and candidate experiences on review sites, they feel more confident submitting their resume and making a career move.

Organizations that invest in strong candidate experience improve quality of hire by 70%.8

62%

of candidates research companies on social media before applying.⁵



Companies with bad reputations pay 10% more per hire.4

67%

Companies with a formal employee engagement strategy in place are 67% more likely to improve their revenue per full-time equivalent on a yearover-vear basis.6

76%

Employees who experience a strong alignment between what their employer says about itself and their experience working there are more likely to recommend their employer as a place to work.⁷



the employer brand roadmap.





what is the randstad employer brand research?

- representative employer brand research based on perceptions of the general audience. Optimizing 19 years of successful employer branding insights.
- independent survey with over 200,000 respondents in 32 countries worldwide.
- reflection of employer attractiveness for the country's 150 largest employers known by at least 10% of the population.
- valuable insights to help employers shape their employer brand.





32 countries surveyed covering more than 75% of the global economy.



worldwide

- over 200,000 respondents
- 6,162 companies surveyed

sample

- aged 18 to 65
- representative on gender
- overrepresentation of age 25 44
- comprised of students, employed and unemployed workforce

country

• 4,536 respondents

fieldwork

- online interviews
- between 3 december 2018 and 11 january 2019

length of interview

• 16 minutes



employer brand research set up.

30 companies per respondent

'do you know this company?': determines awareness.

for each company known

'would you like to work for this company?': determines attractiveness.

each company known

rating on a set of drivers: determines reason for attractiveness.

smart sampling

Each respondent is shown 30 companies. Each company is evaluated only by respondents who are aware of that particular brand.

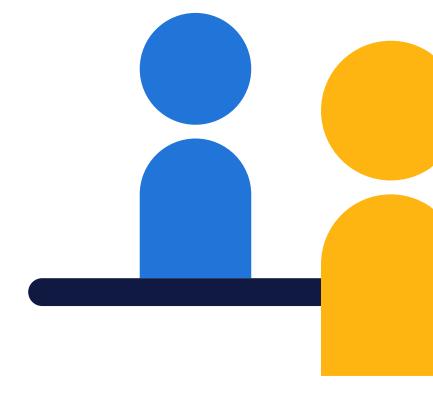
In order to make sure that the less well known brands are assessed by a sufficient number of respondents, we make use of a smart sampling method.

This method ensures that the lesser known companies are shown to more respondents in order to realize a sufficient robust sample. That way the Randstad Employer Brand Research assures dependable insights for both well known and lesser known employer brands.

drivers

each company is evaluated on:

- 01 financially healthy
- 02 uses latest technology
- 03 very good reputation
- 04 job security
- 05 career progression
- 06 gives back to society
- 07 interesting job content
- 08 pleasant work atmosphere
- 09 work-life balance
- 10 attractive salary & benefits

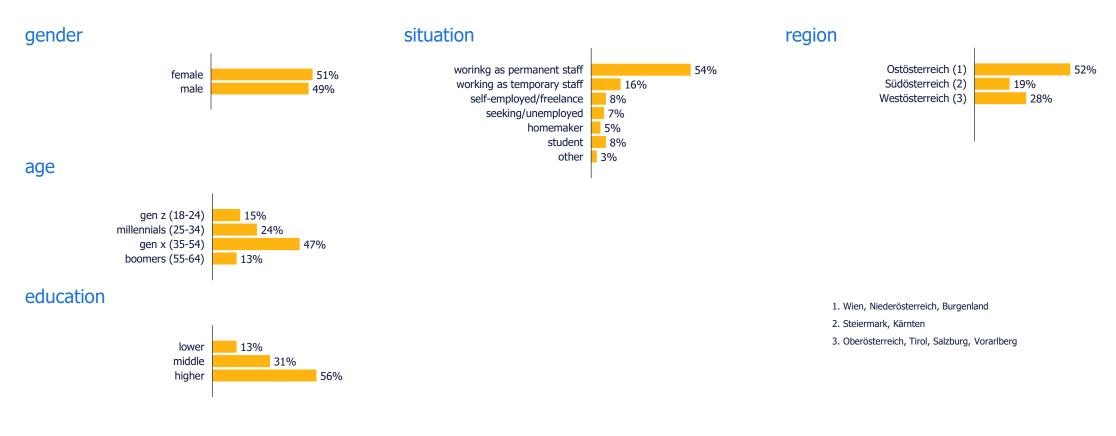


KANTAR TNS

For this research, Randstad partners with Kantar TNS, one of the world's largest insight, information and consultancy networks.



sample composition in austria socio-demographics, employment situation, region.

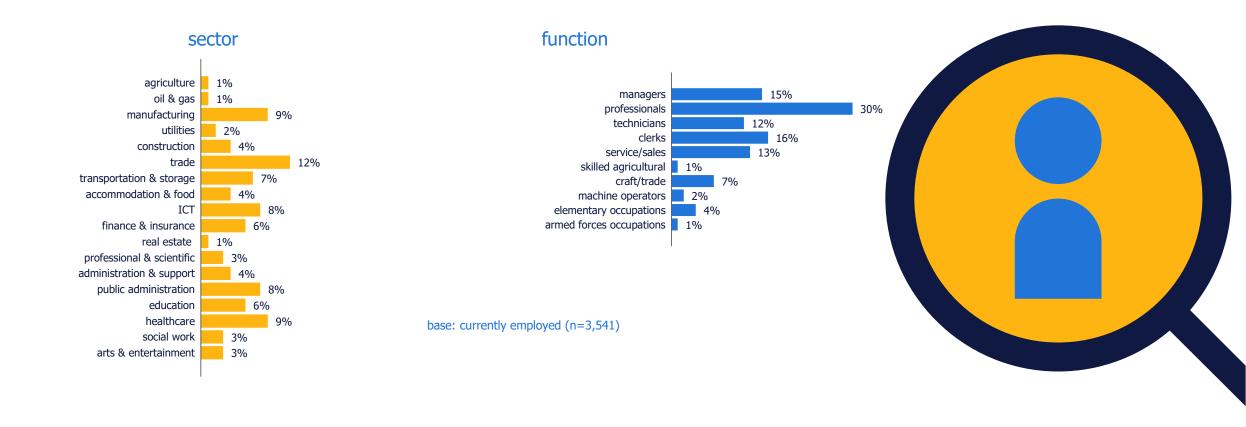


total sample: 4,536

fieldwork: between 3 december 2018 and 11 january 2019

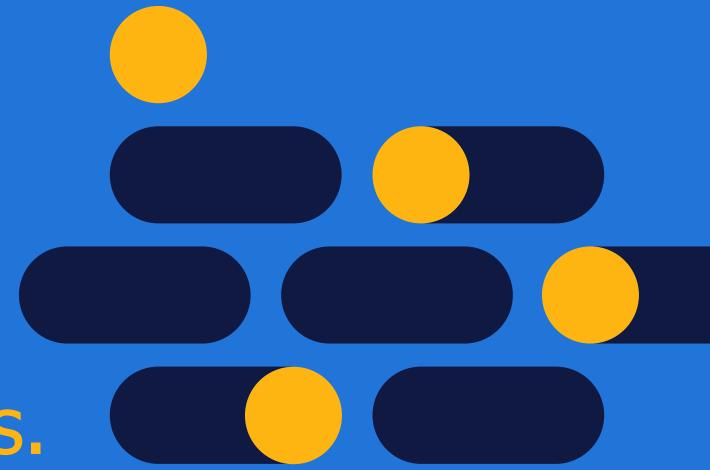


sample composition in austria





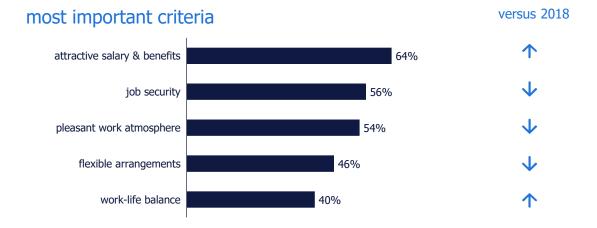
country



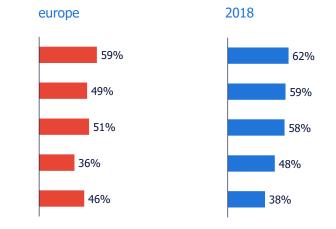
EVP drivers.



what potential employees want when choosing an employer.



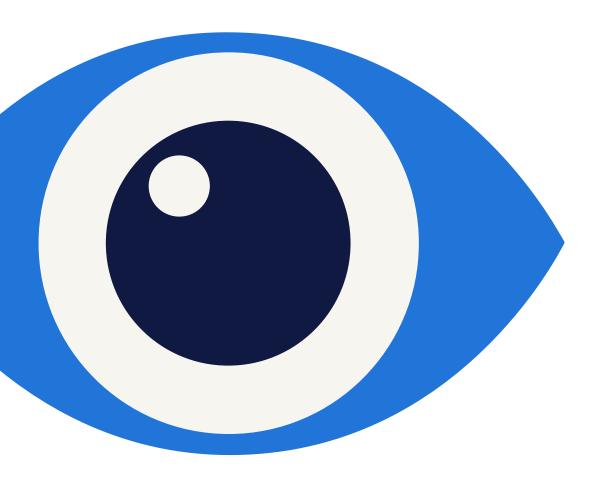
<u>click here</u> for a breakdown of all results by socio-demographic profile and trends for the last 5 years.







perception of employer offer in austria and the region.



Understanding the gap between what employees want and what they think employers offer in austria and in the region provides valuable insights into building an employer brand.

employers in austria are perceived to offer.

1 financially healthy

2 job security

3 very good reputation

4 uses latest technologies

5 career progression

6 interesting job content

7 pleasant work atmosphere

8 attractive salary & benefits

9 work-life balance

10 gives back to society

employers in europe are perceived to offer.

1 financially healthy

2 uses latest technologies

3 very good reputation

4 job security

5 career progression

6 interesting job content

7 attractive salary & benefits

8 pleasant work atmosphere

9 work-life balance

10 gives back to society



gap between what (potential) employees seek and what employees perceive employers to offer in austria.

Employers in a country may not always be perceived to be offering what (potential) employees are looking for. Below you see the 3 main attributes employees look for but which they believe employers do not sufficiently offer.

gap top 3

1 attractive salary & benefits

2 pleasant work atmosphere

3 work-life balance





what do potential employees want by generational profile.

gen z (18-24)

47%

of the gen z's seek career opportunities. This is higher when compared to older workforce.

millennials (25-34)

of the millennials find flexible arrangements an important attribute. Gen z and boomers are less interested in this offering from their employer.

gen x (35-54)

61%

of the gen x's find job security a very important pull factor towards an employer. Among other generations, this factor is deemed less important.

boomers (55-64)

50%

of the boomers are looking for a financially healthy employer. This is less so among the other cohorts.

<u>click here</u> for a breakdown of all results by socio-demographic profile and trends for the last 5 years.

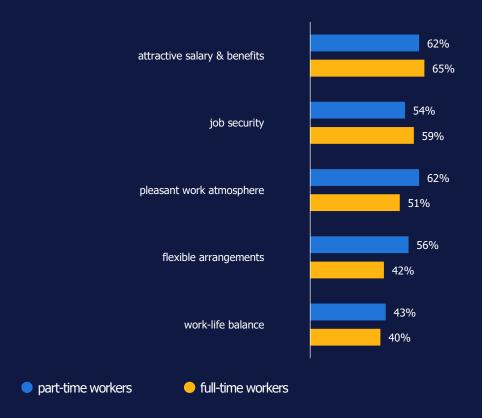


important attributes by type of contract.

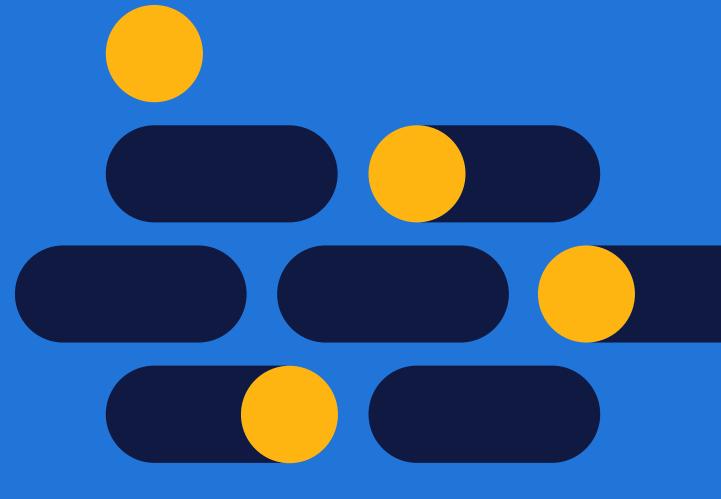
19%

of today's workforce works part-time.

most important attributes



switchers and stayers



in focus.



changing employer austria vs europe.

switchers: changed employer in the past year.



stayers: stayed with their employer in the past year.



intenders: plan to change employer within the next year.

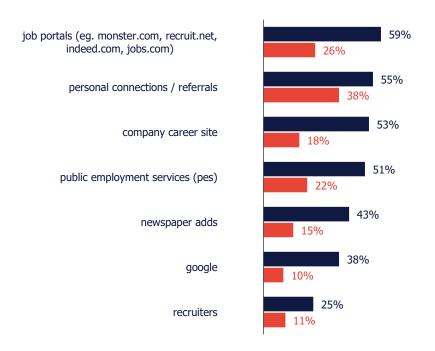


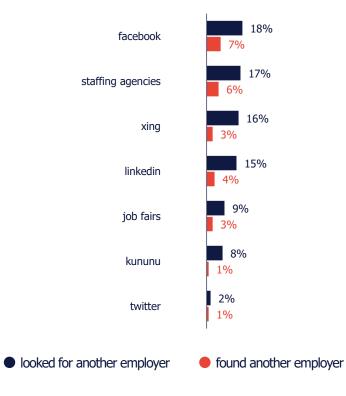




how do austrians workers look for and find employers.

channels used to look for and find employers







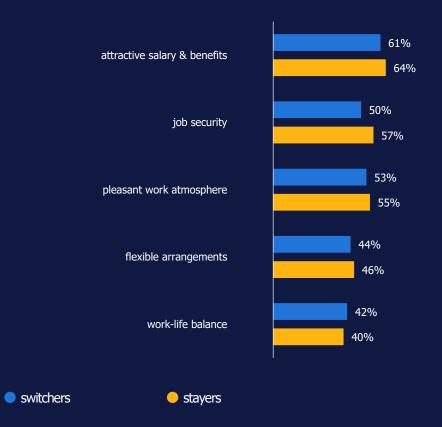
most important attributes switchers vs stayers.

19% (16%)* 81% (84%)*

switchers: changed employer in the past year.

stayers: stayed with their employer in the past year.

most important attributes



^{*}in 2018

most important attributes intenders.

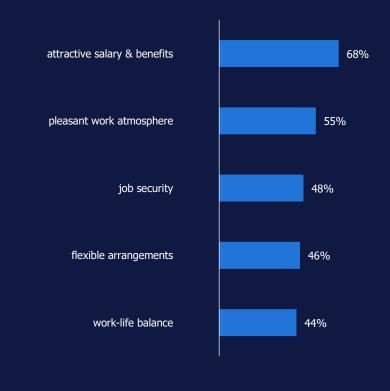
23% (21)*

intenders: plan to change employer within the next year.

*in 2018

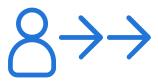


most important attributes



intenders

channels to look for employers intenders.



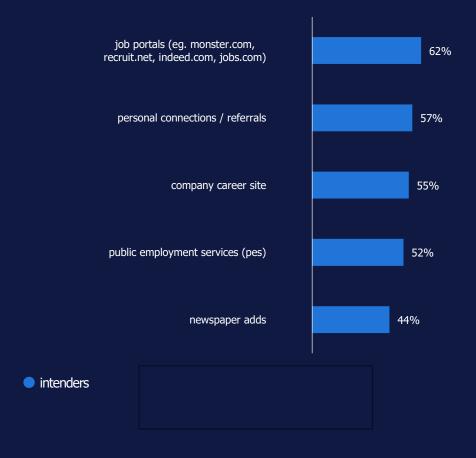
of last year's switchers** intend to switch again next year.

** n= 858 switched last year

*in 2018



channels to look for employers



why do austrians stay or leave.

main reasons to stay

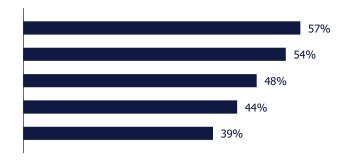
attractive salary & benefits

job security

pleasant work atmosphere

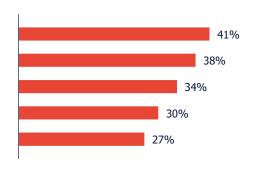
flexible arrangements

financially healthy



main reasons to leave

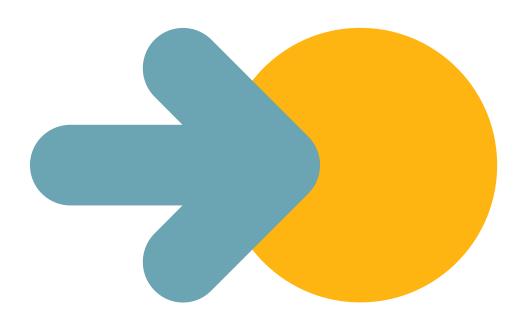
compensation too low
lack of recognition/ rewards
poor relationship with direct manager
insufficient challenges
work-life balance issues







what factors do austrians stay for reasons to stay, by profile.



gen z (18-24)

of the gen z's are staying with their employer for career progression opportunities. This is higher when compared to older workforce.

gen x (35-54)

38%

of the gen x's stay with their employer if it is convenient located. Among other generations, this factor is deemed less important.

millennials (25-34)

41%

of the millennials stay if they have a good worklife balance. Boomers are more interested in this offering from their employer.

boomers (55-64)

of the boomers are more likely to stay with theri employer if they are financially healthy. This is less so among the other cohorts.

click here for a breakdown of all results.



what factors do austrians leave for reasons to leave, by profile.

gen z (18-24)

36%

of the gen z's are leaving their employer if they have insufficient challenges in their jobs. This is higher when compared to millennials and gen x.

millennials (25-34)

31%

of the millennials leave if they experience worklife balance issues. Older generations are less interested in this offering from their employer.

gen x (35-54)

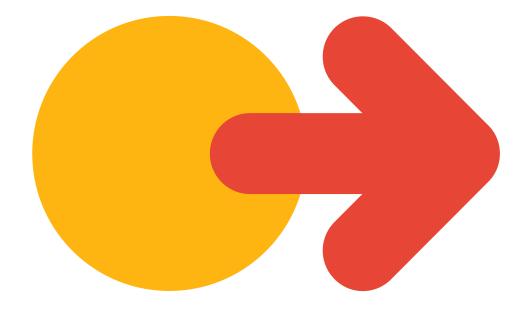
30%

of the gen x's leave their employer if their commuting time is too low. Among younger generations, this factor is deemed less important.

boomers (55-64)

37%

of the boomers are more likely to leave their employer if they have a poor relationship with their direct manager. This is less so among gen

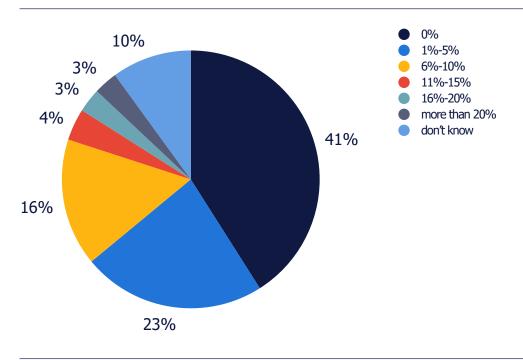


click here for a breakdown of all results.



willingness to forfeit salary for more work security.

amount of salary employees are willing to forfeit



austria

10%

is willing to forfeit more than 10% of their salary in this exchange

europe

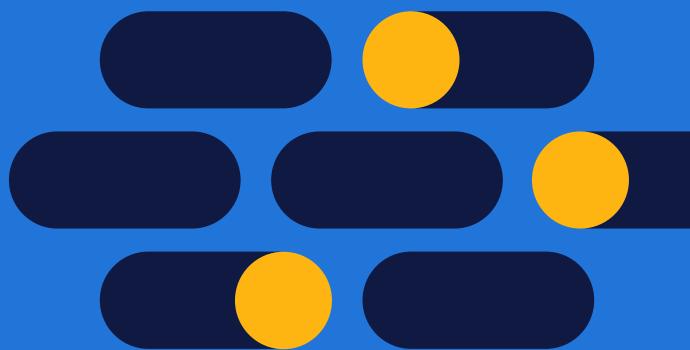
16%

is willing to forfeit more than 10% of their salary in this exchange





ideal employer

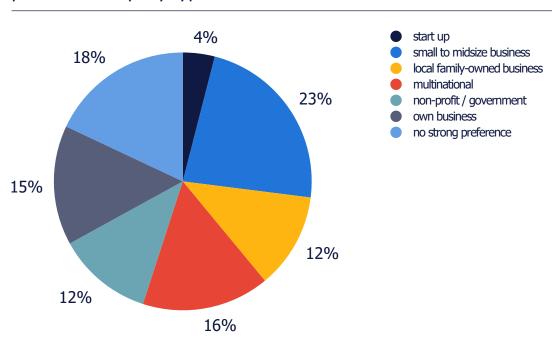


in focus.



23% of the austrians prefer to work for small to midsize business.

preferred company type



gen z (18-24)

would rather have their own business

to midsize business

gen x (35-54)

23%

millennials (25-34)

25%

would prefer to work for a small to midsize business

boomers (55-64)

would prefer to work for a small

21%

have no strong preference



company type preference reasons why.

small to midsize (23%)

pleasant work atmosphere

job security

work-life balance

local family-owned (12%)

pleasant work atmosphere

job security

work-life balance

multinational (16%)

financial health

job security

career progression

non-profit / government (12%)

job security

financial health

work-life balance

own business (15%)

pleasant work atmosphere

work-life balance

interesting job content

start-up (4%)

career progression

interesting job content

pleasant work atmosphere



company type preference switchers vs stayers.

18%

of the switchers would rather have their own business.

of the stayers have no strong preference.

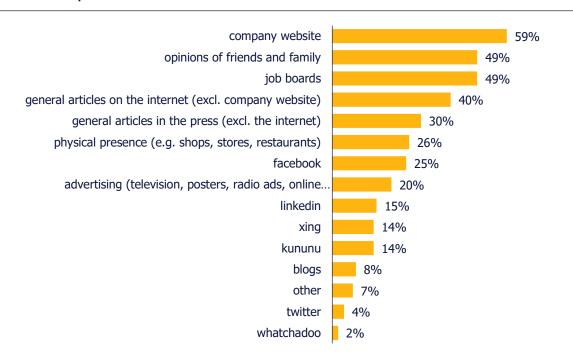
company type preference





91% of the austrians check potential employer's reputation.

channels for reputation check



most often used

gen z (18-24)

61%

opinions of friends and family

gen x (35-54)

company website

millennials (25-34)

34%

facebook

boomers (55-64)

general articles in the press (excl. the internet)



sector









top performing sectors in austria by awareness and attractiveness.





high awareness

Having a high awareness means that employers in the sector are widely known.

high attractiveness

A sector with high attractiveness contains more highly attractive companies than other sectors.



austria's sectors score best on these 3 EVP drivers. 1/2

top 3 EVP drivers

	sector	1	2	3
01	education	very good reputation	interesting job content	uses latest technologies
02	life sciences	financially healthy	uses latest technologies	job security
03	electrical supply	financially healthy	job security	uses latest technologies
04	healthcare	job security	uses latest technologies	very good reputation
05	automotive	uses latest technologies	financially healthy	very good reputation
06	manufacturing	financially healthy	uses latest technologies	very good reputation
07	financial services	financially healthy	job security	career progression
08	transport (people and goods)	financially healthy	job security	uses latest technologies
09	construction	financially healthy	uses latest technologies	very good reputation
10	other services	financially healthy	job security	uses latest technologies



austria's sectors score best on these 3 EVP drivers.

21	Z

		top 3 EVP drivers		
	Sector	1	2	3
11	trade	financially healthy	very good reputation	job security
12	facility management	financially healthy	job security	very good reputation
13	hr	financially healthy	uses latest technologies	job security





employers.



top employers in austria.

top 10 employers 2019		top 10 employers 2018		
01	AVL List	01	AVL List	
02	Oesterreichische Nationalbank	02	Oesterreichische Nationalbank	
03	Uni Wien	03	Bundesrechenzentrum	
04	Siemens	04	FACC	
05	Flughafen Wien	05	Engel Austria	
06	Engel Austria	06	BMW	
07	Boehringer Ingelheim	07	Flughafen Wien	
08	Austrian Airlines	08	Infineon	
09	Fronius	09	Kepler Universitätsklinikum	
10	Infineon	10	voestalpine	



austria's top companies top 3 EVP drivers of the top 5 companies.

		top 3 EVP drivers			
top 5 companies		1	2	3	
1	AVL List	uses latest technologies	financially healthy	very good reputation	
2	Oesterreichische Nationalbank	financially healthy	job security	very good reputation	
3	Uni Wien	interesting job content	very good reputation	job security	
4	Siemens	uses latest technologies	financially healthy	career progression	
5	Flughafen Wien	uses latest technologies	job security	financially healthy	



top employers by EVP driver.

EVP driver	1	2	3
attractive salary & benefits	Oesterreichische Nationalbank	AVL List	Voestalpine
career progression	Kepler Universitätsklinikum	AVL List	Siemens
financially healthy	Casinos Austria	Oesterreichische Nationalbank	Hofer
gives back to society	BOKU Wien	Wiener Sozialdienste	TIWAG-Tiroler Wasserkraft
interesting job content	Uni Innsbruck	Uni Wien	MedUni Wien
job security	Oesterreichische Nationalbank	Salzburger Landeskliniken (SALK)	Ordensklinikum Linz
pleasant work atmosphere	Ordensklinikum Linz	Kepler Universitätsklinikum	BOKU Wien
uses latest technologies	Infineon	AVL List	Kepler Universitätsklinikum
very good reputation	Kepler Universitätsklinikum	AVL List	TU Wien
work-life balance	Uni Graz	BOKU Wien	Uni Innsbruck



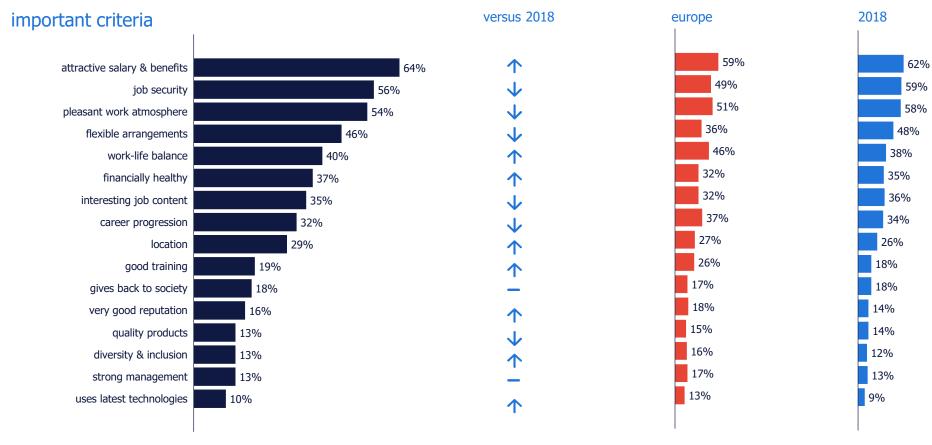
deep dive

appendix 1.





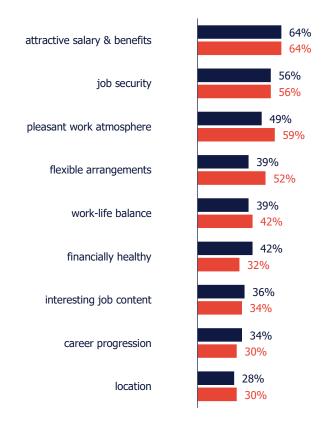
what potential employees want the most important criteria when choosing an employer.



Characteristics highest rated by the labor force. Stressing these elements or improving them is critical for your EVP because they contribute most to the strength of your employer brand.



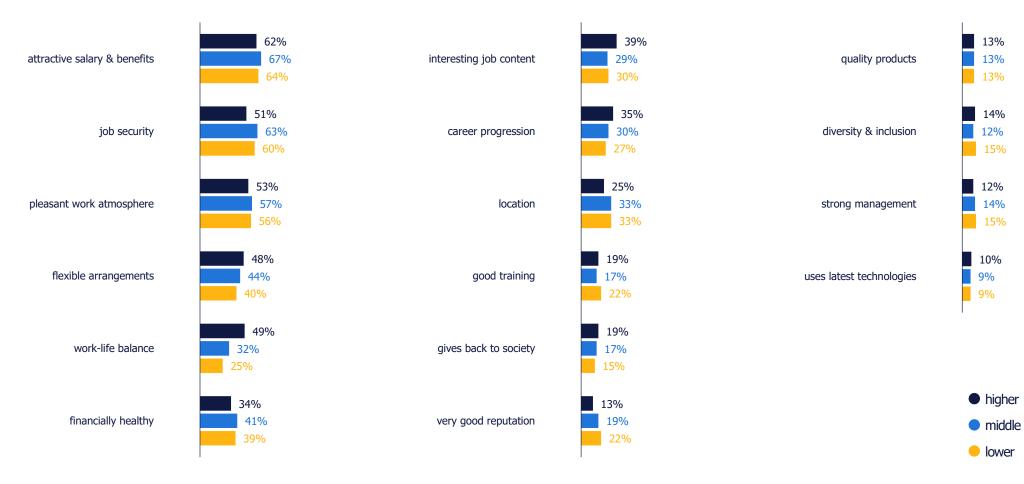
EVP driver importance by gender.





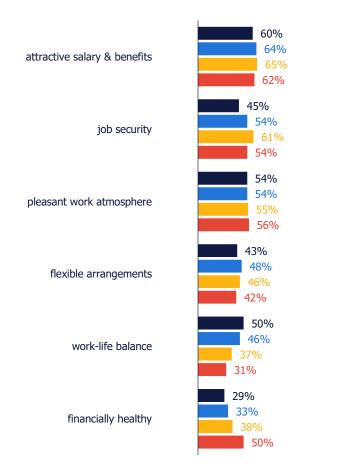


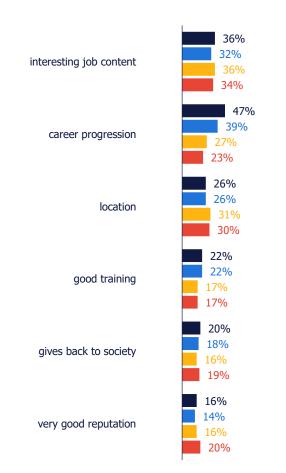
EVP driver importance by education.

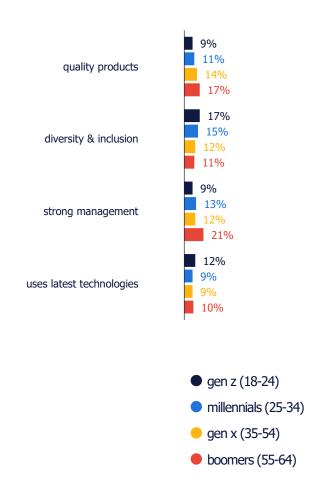




EVP driver importance by age.



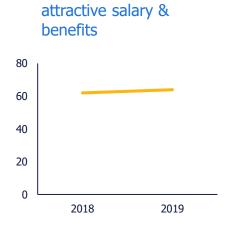


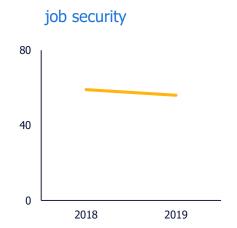


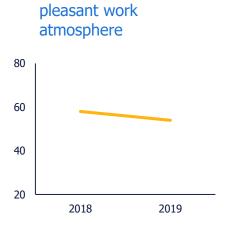


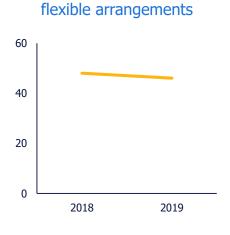
EVP driver importance trends, total.

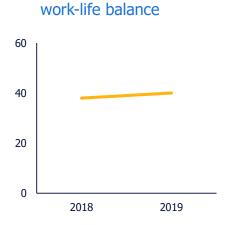
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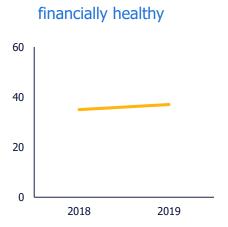


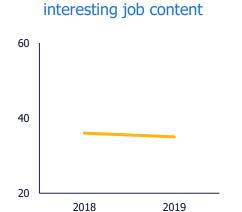


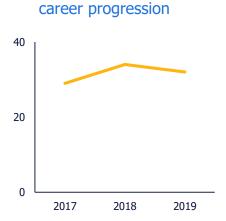












*2017: work that is stimulating and challenging



EVP driver importance trends, total.

2/2





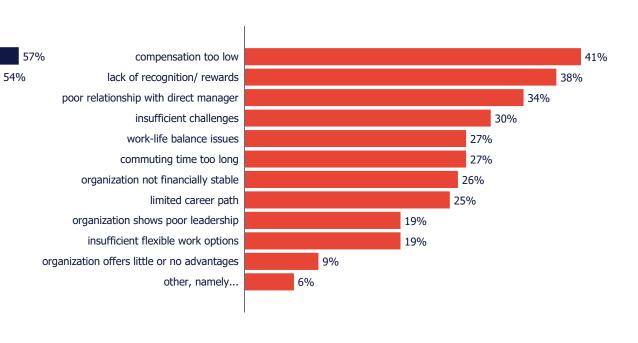
*previous years: strong image/strong values

what factors do austrians stay or leave for.

reasons to stay

attractive salary & benefits job security pleasant work atmosphere 48% flexible arrangements financially healthy 39% interesting job content 39% good work-life balance 34% location 29% career progression opportunities 20% good reputation good training gives back to society/ environment quality products 15% strong management 14% diversity & inclusion 13% uses latest technologies 9% don't know

reasons to leave





methodology



appendix 2.



methodology why smart sampling?

Since REBR 2017 companies are evaluated between 140 and 400 respondents. The actual number of evaluations per company depends on the awareness of the company.

The error margin is determined by the % of respondents giving a certain answer and the sample size to which the question has been asked. The highest error margin occurs when 50% of the respondents give a certain answer. The error margin is lower when 30% (or 70%) of the respondents give a certain answer.



example

140 respondents have evaluated company X. Of these 140, 50% find the company nice to work for. Taking the error margin at n=140/50% into account, the real answer lies between 42% and 58%.

400 respondents have evaluated company Y and of these 400, 50% finds the company nice to work for. Taking the error margin at n=400/50% into account, the real answer lies between 45% and 55%.

1200 respondents have evaluated company Z and of these 1200, 50% finds the company nice to work for. Taking into account the error margin at n=1200/50%, the real answer lies between 47% and 53%.

Therefore, the difference in error margin is very small between n=1200 and n=400 evaluations per company (5% margin vs 3% margin at the most). As such it can be concluded that maximum 400 evaluations per company are sufficient in order to determine a reliable attractiveness per company.

In practice, this means that every company with an awareness over 35% will have max 400 respondents evaluating the company. Companies with an awareness below 35% will be evaluated by 140 to 400 people (depending on awareness).



source bibliography.

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https://www.betterteam.com/blog/employer-branding

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3 JWTInside, "The Evolving Culture-scape and Employee Expectation" Research Study 2014, High Performance Employees https://www.slideshare.net/JWTINSIDE/culture-scape-1028-sm

4 Harvard Business Review, A Bad Reputation Costs a Company at Least 10% More Per Hire https://hbr.org/2016/03/a-bad-reputation-costs-company-at-least-10-moreper-hire

5 HR in Asia, Do You Think Your Employer Brand Can Be Ruined by Social Media?

www.hrinasia.com/employer-branding/do-you-think-your-employer-brand-canbe-ruined-by-social-media/

6 The role of engagement

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7 The Employer Brand Credibility Gap

https://www.webershandwick.com/uploads/news/files/EmployerBrandCredibilit yGap.pdf

8 The true cost of a bad hire http://go.brandonhall.com/the true cost of a bad hire



company specific slide.

your company

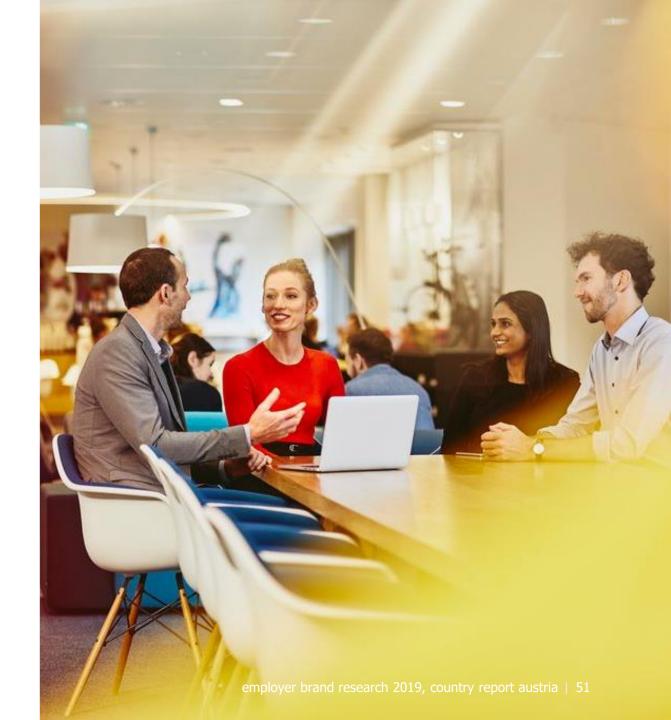
- What does it do/ what is it known for
- Active in x countries: name countries

few facts about their EVP (if any)

- Abc
- Abc

how can the RS consultant help them

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- Obita qui qui as modisque pos est re, officataque dem ut atur sum nis assi nimo vollab ilit ratus, vid ut volo rem la idebis etur ressi deri dolo bearum remporenis.
- Alita ex ellupta tecusam que non repuda nimpe solum am dolecti re il ipsam fugiam volorum quam.





let's talk.

Our research has many insightful, but complex insights so we'd love the opportunity to walk you through this document, share our thoughts and answer any questions you might have.





randstad

human forward.

